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PART! Executive Summary

Over the past two years, the Heart of Texas Workforce Development Board, Inc. (the Board) has collaborated with the Texas Regional Pathways Network (TRPN) to earn designation as the Regional Convener for the Heart of Texas. In this role, the Board oversees the development, implementation, and monitoring of a regional strategy to create high-quality career and education pathways that provide workforce entry into targeted industries.

The TRPN supports Governor Abbott's Tri-Agency Workforce Initiative, a statewide effort by the Texas Education Agency (TEA), Texas Higher Education Coordinating Board (THECB), and Texas Workforce Commission (TWC) to strengthen economic prosperity by aligning education and industry.

As a designated Regional Convener, the Board will serve as a key partner to state leadership, leveraging its deep experience in workforce development and long-standing partnerships with regional industry, education, government, community, and non-profit organizations and other stakeholders.

In 2023, the Board established the Heart of Texas Regional Pathways Collaborative Leadership Team, bringing together representatives from Education Service Center Region 12, Hill College, McLennan Community College, Navarro College, Texas State Technical College, and Workforce Solutions for the Heart of Texas.

This team assessed regional collaboration efforts, resource allocations, and pathway gaps to develop a unified vision:

A regional collaborative of career and education pathways that leads to sustainable economic prosperity for all in the Heart of Texas.

To achieve this vision, the team adopted a strategic approach focused on four key domains:

WORK-BASED LEARNING REGIONAL ALIGNMENT BE DATA MANAGEMENT REGIONAL ALIGNMENT

Three strategic goals support our regional vision:

This framework aims to expand access to high-quality Career and Technical Education (CTE) programs, enhance educational alignment with regional workforce needs, and drive long-term economic prosperity for all residents.

GOAL 1

Increase the number of CTE concentrators and CTE completers in programs of study aligned with the Heart of Texas targeted industries.

GOAL 2

Develop a regional data-management system for all Heart of Texas ISDs and IHEs to support and enhance CTE programs, dual credit pathways, and work-based learning opportunities.

GOAL 3

Increase the number of R-PEPs and other rural collaborations between higher education, secondary education, and industry in the Heart of Texas.

This strategic plan is the culmination of our research and development efforts, providing a regional roadmap for building a strong, interconnected system of career and education pathways. The Regional Convener and Heart of Texas Regional Pathways Collaborative Leadership Team play a vital role in fostering collaboration, securing resources, facilitating communication, and ensuring successful implementation.

Through these collaborative efforts, the Heart of Texas region will be equipped to develop a highly-skilled, adaptable workforce to meet the demands of the 21st-century economy.



PART I

Heart of Texas Regional Overview

The Heart of Texas (HRTX) region encompasses Bosque, Falls, Freestone, Hill, Limestone, and McLennan counties, with a combined estimated population of 373,806. McLennan County is the most populous, while the other five counties are classified as rural under federal standards. The region spans 5,648 square miles, comprising more than 50 municipalities and 100 communities.



Located within the Texas Triangle, the region is within 60 miles of Dallas/Fort Worth, 90 miles of Houston and Austin, and 150 miles of San Antonio. This prime location positions the Heart of Texas region as a hub for manufacturing, logistics, distribution, and workforce expansion, attracting new businesses and fostering industry growth.

The fastest-growing industry sectors in the Heart of Texas are driving high-wage, high-demand career opportunities, strengthening the region's economy and workforce. These eight key sectors are listed in the *Targeted Industries for the Heart of Texas Workforce Development Table* on the next page.

Of the eight targeted industries, our Regional Convener efforts will prioritize the **Health Care, Manufacturing, and Construction industries** due to significant regional workforce demands and projected job growth, as shown in the *Current Demand and Project Growth in Prioritized Targeted Industries Table* below.

Current Demand and Projected Growth in Prioritized Targeted Industries*

Prioritized Industry Sector	# of Jobs in the Region	Average Annual Earnings/Worker	2022-2027 Projected Job Growth	# of Employers Competing	# of Annual Unique Job Postings
Health Care	19,537	\$59,804	9%	475	6,388
Manufacturing	19,163	\$84,682	9%	323	3,943
Construction	15,689	\$57,826	7%	206	1,236

^{*}Source: TexasLMI.com and Lightcast

Targeted Industries for the Heart of Texas Workforce Development Area*

Industry Sector	NAICS Code	Targeted Industry
Construction	2382	Building Equipment Contractors
	2371	Utility System Construction
	2373	Highway, Street, and Bridge Construction
Educational Services	6111	Elementary and Secondary Schools
Government, Except Postal Services, State and Local Education and Hospitals	9039	Local Government, Excluding Education and Hospitals
Health Care and Social Assistance	6211	Office of Physicians
	6216	Home Health Care Services
Manufacturing	3364	Aerospace Product and Parts Manufacturing
	3273	Cement and Concrete Product Manufacturing
	3327	Machine Shops; Tuned Products; and Screw, Nut, and Bolt Manufacturing
	3330A1	Machinery Manufacturing (3331, 3332, 3334, and 3339 only)
	3362	Motor Vehicle Body and Trailer Manufacturing
Other Services (Eveent	8111	Automotive Repair and Maintenance
Other Services (Except Public Administration)	8113	Commercial and Industrial Machinery and Equipment (Except Automotive and Electronic Repair and Maintenance)
Professional, Scientific, and Technical Services	5412	Accounting, Tax Preparation, Bookkeeping, and Payroll Services
	5413	Architectural, Engineering, and Related Services
Transportation and Warehousing	4842	Specialized Freight Trucking
	4931	Warehousing and Storage

*Source: The Heart of Texas Workforce Development Board, Inc. Board Plan Modification for Program Years 2021-2024 **Major employers** in higher education, health care, aerospace, and manufacturing, many of which are also top job recruiters, call the Heart of Texas home. With five institutions of higher education (IHEs) and 45 independent school districts (ISDs), the region supports strong education and workforce training. Additionally, registered apprenticeships in construction, health care, and technical trades provide work-based learning opportunities through industry partnerships.

Institutions of Higher Education

- Baylor University (McLennan County)
- Hill College (Hill, Bosque Counties)
- McLennan Community College (MCC) (McLennan, Falls Counties)
- Navarro College (Limestone, Freestone Counties)
- Texas State Technical College (TSTC) (Serving all six counties)

Registered Apprenticeships

- Real estate project management
- Early childhood education
- Pharmacy technician
- Residential garage door technician
- Heavy equipment mechanic
- Construction laborer
- Diesel technican

Other Apprenticeships

- International Brotherhood of Electrical Workers Local Union 72
- Plumbers and Pipefitters Local Union 529
- Iron Workers Local Union 482
- Carpenters Local Union 429
- Sheet Metal Workers Local Union 67

Major Employers

- Baylor University
- Baylor Scott & White Health
- TSTC
- MCC
- L3Harris Technologies

Top Job-Posting Employers

- Ascension
- Baylor University
- Baylor Scott & White Health
- L3Harris Technologies
- Aramark

In terms of educational attainment, 14.6% of the region's residents hold a bachelor's degree, which is 6% below the state average, while 9.7% have an associate's degree, slightly above the national average. The table below provides a detailed comparison of education levels attained by 9th grade cohorts in the Heart of Texas region and state.

2022 Highest Education Level Attained*

Highest Education Level Attained	2022 % of HRTX Population	2022 % of Texas Population
Less than 9th Grade	6%	8%
9th Grade to 12th Grade	9.2%	8%
High School Diploma	29.5%	25%
Some College	23.3%	21%
Bachelor's Degree	14.4%	20%
Graduate Degree and Higher	7.9%	11%

^{*}Source: TexasLMI.com and Lightcast

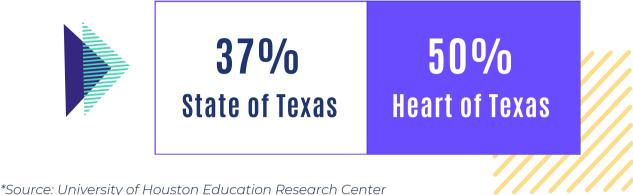
2022 Top Majors for Heart of Texas High School Graduates*

4-Year Degrees	2-Year Degrees and Certificates	
Business 17%	Liberal Arts and Sciences 55%	
Agriculture 8%	Precision Production 10%	
Biological and Biomedical 7%	Construction Trades 5%	
Parks, Recreation, Fitness 6%	Health Professions 5%	
Psychology 6%	Business 4%	
Social Sciences 6%	Culinary 4%	
Communication 6%	Homeland Security, Law Enforcement, Firefighting 4%	
Health Professions 13%		

^{*}Source: University of Houston Education Research Center

The Heart of Texas region has a high rate of high school students completing CTE pathways compared to the rest of the state.

2022 Statewide, Regional CTE Completers*



Source. University of Houston Education Research Center

Key components for high-quality career and education pathways, with strong CTE participation and robust community resources supporting work-based learning and higher education programs, already exist region-wide. However, the region lacks a unified hub for career and education pathways, resources, and data—critical for raising awareness, streamlining access, and aligning programs with workforce demands.

To strengthen workforce readiness, the region needs more CTE pathways aligned with its fastest-growing industries, leading to high-demand, high-wage careers. Expanding dual-credit CTE programs will further benefit students by offering a cost-effective head start on higher education and employable skills. Additionally, rural areas have fewer career and education pathways, highlighting the need for rural-urban collaborations like the Rural Pathways of Excellence Programs (R-PEPs) to bring greater opportunities to rural communities.

The following strategies have been designed to align regional goals within the four key domains, addressing challenges, driving progress, and building a cohesive, high-quality career and education pathway network. These strategies ensure full regional engagement, connecting urban and rural communities, employers, higher education institutions, K-12 schools, chambers of commerce, economic and workforce development organizations, and community-based partners.

PARTII Work-Based Learning Strategy

The regional Work-Based Learning Strategy will be aligned with the Tri-Agency quality standards of Learning About Work, Learning Through Work, and Learning At Work, operating on a continuum of activities that extend classroom learning and prepare students for future careers.

LEARNING ABOUT WORK

Career Exploration Stage



LEARNING THROUGH WORK

Career Preparation Stage



LEARNING AT WORK

Career Training Stage

Each stage builds on the previous one, guiding students from career awareness to hands-on experience, equipping them with the skills and knowledge needed for success in the workforce. Integrated with targeted industry pathways, these programs will:

- Identify and develop key skills, with validation and rewards for attainment.
- **Establish** mechanisms for validating and rewarding skill attainment.
- **Incorporate** mentoring and networking to enhance professional connections.
- Provide compensation where appropriate.



To support high-quality work-based learning, the Regional Convener and its partners will develop resources and guidance for students, educators, and employers.

The followig strategies leverage regional partnerships to strengthen career and education pathways in the Heart of Texas. With a diverse network of chambers, economic groups, IHEs, ISDs, and nonprofits, the Regional Convener will maximize collaborations to drive progress and align workforce and education goals.



Increase in CTE Concentrators and CTE Completers participating in Programs of Study aligned with the Heart of Texas targeted industries.



Regional Work-Based Learning, Regional Alignment



Create pipelines from high school CTE programs to apprenticeship programs aligned with the region's targeted industries.



Actively recruit high school seniors for the International Brotherhood of Electrical Workers (IBEW) Local Union 72 and the Plumbers and Pipefitters Local 529 Multi-Craft Core curriculum (MC3) preapprenticeship program with MCC.



IBEW Local Union 72, Plumbers & Pipefitters Local 529, Workforce Solutions for the Heart of Texas, high schools, ESC Region 12, Communities in Schools for the Heart of Texas, MCC



Number of high school students reached.



At least one outreach effort will be completed by the end of Year 1 (2025).



Increase in CTE Concentrators and CTE Completers participating in Programs of Study aligned with the Heart of Texas targeted industries.



Regional Work-Based Learning, Regional Alignment



Introduce middle and high school students to high-wage, high-demand careers, relevant work-based learning opportunities, and quality advising for regionally available CTE pathways.



Partner with Communities in Schools for the Heart of Texas to provide high school students with in-school virtual career exploration activities and CTE pathway advising for high-demand, high-wage careers and relevant work-based learning opportunities.



Communities in Schools for the Heart of Texas, Workforce Solutions for the Heart of Texas, high schools



Number of high school students served.



At least 20% of the region's high school students served by the end of Year 1 (2025).

GOAL 3

Increase the number of R-PEPs and other rural collaborations between higher education, secondary education, and industry in the Heart of Texas.



Regional Work-Based Learning



Create work-based learning opportunities for high school students that place them at employer work sites, focusing on partnerships with rural high schools.



Facilitate a paid welding internship for high school students to earn an American Welding Society industry-recognized credential and complete a welding course at TSTC.



Greater Waco Advanced Manufacturing Academy (GWAMA), TSTC, Workforce Solutions for the Heart of Texas, employers, high schools



Number of students participating in the internship.



Internship participation from at least 10 students, 20% from rural high schools, by the end of Year 1 (2025).

GOAL 3

Increase the number of R-PEPs and other rural collaborations between higher education, secondary education, and industry in the Heart of Texas.



Regional Work-Based Learning, Regional Communications



Facilitate networking and collaboration between high school teachers and administrators—especially in rural areas—and employers in targeted industries, fostering partnerships and expanding work-based learning opportunities for students.



Facilitate externship programs for high school teachers, counselors, and administrators.



Employers, ISDs, ESC Region 12, Workforce Solutions for the Heart of Texas, Greater Waco Chamber of Commerce



Number of high school teachers and administrators participating in externships.



Host one externship event by the end of Year 1 (2025), with 20% of participating teachers and administrators from rural schools.

GOAL 3

Increase the number of R-PEPs and other rural collaborations between higher education, secondary education, and industry in the Heart of Texas.



Regional Work-Based Learning, Regional Communications



Provide high school teachers—especially in rural areas—networking opportunities with employers in targeted industries, fostering collaborations and expanding work-based learning opportunities for students.



Facilitate a region-wide career exploration event.



MCC, TSTC, Hill College, Navarro College, ESC Region 12, Workforce Solutions for the Heart of Texas, employers, high schools



Number of high school teachers attending career exploration events.



Host one career exploration event by the end of Year 1 (2025), with 20% of participating teachers from rural schools.

GOAL 3

Increase the number of R-PEPs and other rural collaborations between higher education, secondary education, and industry in the Heart of Texas.



Regional Work-Based Learning



Partner with local employers to provide paid work-based learning opportunities for high school students, out-of-school youth, and students with disabilities, focusing on rural schools and businesses.



Utilize Workforce Solutions for the Heart of Texas WIOA and SEAL programs to fund paid-work experience opportunities.



Communities in Schools for the Heart of Texas, Workforce Solutions for the Heart of Texas, employers, ISDs, ESC Region 12



Number of students participating in paid-work experiences.



At least 10% of students participating in paid-work experiences are from rural ISDs in Year 1 (2025).



PART III Employer and Stakeholder Engagement Strategy

The regional Employer and Stakeholder Engagement Stragegy will actively involve businesses in career and education pathway development without overburdening their resources.

The Business Solutions Team (BSU) acts as the Board's advocate in the business community, providing customized workforce solutions such as recruiting, screening, and training. Dedicated BSU Specialists focus on key regional industries, offering:

- Deep industry expertise to address workforce challenges.
- Tailored workforce solutions to meet business needs.
- Strategic consultation for workforce planning and implementation.
- High-quality service built on strong employer relationships.

The Regional Convener will leverage these trusted partnerships to advance the region's career and education pathways goals, ensuring strong employer engagement in workforce development initiatives. The following strategies outline how the region will engage employers and stakeholders to strengthen workforce alignment.



Increase in CTE Concentrators and CTE Completers participating in Programs of Study aligned with the Heart of Texas targeted industries.



Regional Alignment, Regional Communications



Support ISDs, IHEs, CBOs, employers, and stakeholders in securing grants, developing programs, and expanding employer partnerships to strengthen rural collaborations and grow CTE programs aligned with targeted industries.



Provide letters of support, labor market information and technical assistance to stakeholders, particularly for TRPN, Jobs and Education for Texans (JET), and other grants that will expand regional CTE and rural collaborations.



Workforce Solutions for the Heart of Texas



Number of supports provided.



Provide support to at least 4 stakeholders by the end of Year 1 (2025).



Develop a regional data-management system for all Heart of Texas ISDs and IHEs to support and enhance CTE programs, dual credit pathways, and work-based learning opportunities.



Regional Alignment, Regional Communications, Regional Data



Collect industry data from employers on skills needs and workforce demands to inform ISDs and IHEs, enhancing CTE programs, dual credit pathways, and work-based learning opportunities.



Survey employers to gain feedback about the skills and needs of their industries.



Employers, Workforce Solutions for the Heart of Texas



Number of employer responses.



At least one survey is conducted by the end of Year 1 (2025).



Develop a regional data-management system for all Heart of Texas ISDs and IHEs to support and enhance CTE programs, dual credit pathways, and work-based learning opportunities.



Regional Alignment, Regional Communications, Regional Data



Engage employers and stakeholders by delivering key labor market insights to inform workforce and economic development strategies.



Distribute monthly labor market information (LMI) updates to employers and stakeholders through email campaigns.



Workforce Solutions for the Heart of Texas



Number of emails sent.



LMI distributed on a consistent schedule by the end of Year 1 (2025).



Develop a regional data-management system for all Heart of Texas ISDs and IHEs to support and enhance CTE programs, dual credit pathways, and work-based learning opportunities.



Regional Alignment, Regional Communications, Regional Data



Involve employers and stakeholders in the labor market analysis process.



Convene employers and other stakeholders such as IHEs bi-annually for their input and local wisdom when setting and updating the region's targeted occupations and targeted industries lists.



Workforce Solutions for the Heart of Texas, employers, Hill College, Navarro College, TSTC, MCC



Number of employers and stakeholders convened.



Convene employers and stakeholders once by the end of Year 1 (2025).

GOAL 3

Increase the number of R-PEPs and other rural collaborations between higher education, secondary education, and industry in the Heart of Texas.



Regional Alignment, Regional Communications



Facilitate networking and collaboration between employers—especially in rural areas—and K-12 educators, counselors, and administrators to strengthen partnerships with ISDs and provide educators with industry skills and qualifications needs.



Facilitate teacher and administrator externship programs with employers in targeted industries.



Employers, ISDs, ESC Region 12, Workforce Solutions for the Heart of Texas, Greater Waco Chamber of Commerce



Number of employers participating in externships.



Host one externship event by the end of Year 1 (2025), with 10% of participating employers being from rural communities.

GOAL 3

Increase the number of R-PEPs and other rural collaborations between higher education, secondary education, and industry in the Heart of Texas.



Regional Alignment, Regional Communications



Provide employers—especially in rural areas—networking opportunities with high school teachers and students, fostering collaborations with ISDs and sharing industry skills and qulifications needs.



Facilitate a region-wide career exploration event.



Employers, MCC, TSTC, Hill College, Navarro College, ESC Region 12, Workforce Solutions for the Heart of Texas, high schools



Number of employers attending career exploration events.



Host at least one career exploration event by the end of Year 1 (2025), with 10% of the participating employers being from rural communities.

GOAL 3

Increase the number of R-PEPs and other rural collaborations between higher education, secondary education, and industry in the Heart of Texas.



Regional Alignment, Regional Communications



Connect employers and stakeholders—especially in rural communities—to foster collaboration and communicate the technical and soft skills job seekers need to meet employer expectations and industry demands.



Host community input meetings in the region's rural counties, engaging stakeholders such as employers, ISDs (rural and urban), IHEs, chambers of commerce, and economic development organizations.



Employers, ISDs, MCC, TSTC, Hill College, Navarro College, chambers of commerce, economic development entities, Workforce Solutions for the Heart of Texas, ESC Region 12



Number of meetings held.



Host at least one meeting by the end of Year 1 (2025).

GOAL 3

Increase the number of R-PEPs and other rural collaborations between higher education, secondary education, and industry in the Heart of Texas.



Regional Communications



Introduce new employers to the region's career and education pathways, emphasizing rural collaborations, workforce development programs, resources, and services for businesses.



Participate in employer site visits with the region's chambers of commerce, economic development entities, and potential employer prospects.



Workforce Solutions for the Heart of Texas, chambers of commerce, economic development entities, IHEs



Number of employers reached.



Reach at least two new employers by the end of Year 1 (2025).

GOAL 3

Increase the number of R-PEPs and other rural collaborations between higher education, secondary education, and industry in the Heart of Texas.



Regional Communications



Introduce employers to the region's career and education pathways, emphasizing rural collaborations and work-based learning opportunities.



Provide information such as flyers to employers participating in Workforce Solutions for the Heart of Texas hiring fairs, career exploration events, IHE events, etc.



Participate in regular and special meetings with area chambers of commerce and other employer partners.



Workforce Solutions for the Heart of Texas, IHEs, chambers of commerce, community-based organizations (CBOs)



Number of employers reached.



Reach at least 200 new employers by the end of Year 1 (2025).



PART IV Data Management Strategy

The regional Data Management Strategy is designed to establish a structured, efficient approach to collecting, storing, and processing data to maximize its impact. This strategy will involve collaborating with partners and external entities, as well as utilizing survey tools like JotForm to gather insights from ISDs and IHEs.

Data-sharing agreements are either in place or being developed with key partners, including the University of Houston Education Research Center (UHERC) and Education Service Center Region 12 (ESC Region 12). Additionally, conversations with ISDs and R-PEPs will help assess the need for further agreements to support survey-based data collection.

To ensure accurate tracking and reporting, data collection and sharing will follow a structured process with clear guidelines for storage, security, and accessibility.



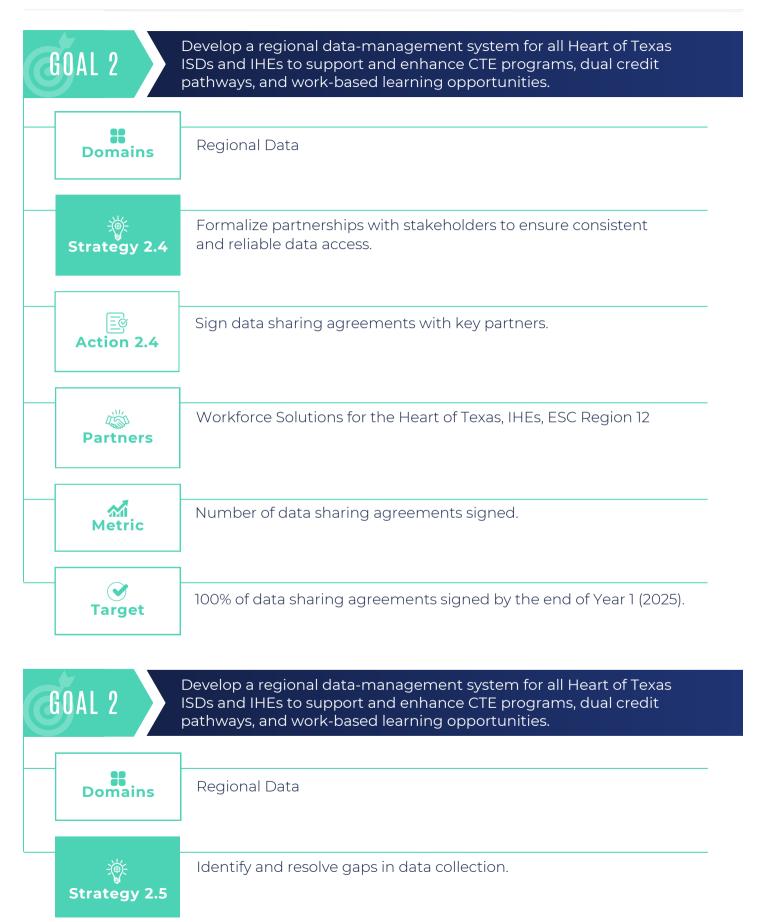
Data Collection and Sharing Timeline

- Annual Data Collection:
 Data will be gathered each year to ensure up-to-date insights.
- Data Sharing Agreements:
 Reviewed annually to assess updates and the need for additional agreements.

Data Infrastructure and Security

- Structured Data: Data will be organized to align with key metrics and protected to prevent unauthorized changes.
- Sources: Information will be collected from University of Houston Education Research Center, Education Service Center Region 12, regional ISDs, R-PEPs, and colleges.
- Data Repository: Raw survey data and processed data from University of Houston Education Research Center and Education Service Center Region 12 will be included in the repository.
- Storage & Processing: Data will be securely stored on Workforce Solutions for the Heart of Texas servers and will be processed, structured, and integrated into the data dashboard for analysis and reporting.

Data Management Strategy continued



Data Management Strategy continued



Collect survey data from ISDs to provide bridge data for the one-year lag time on data provided by the Texas Education Agency (TEA).



Workforce Solutions for the Heart of Texas, ESC Region 12, ISDs



Number of ISDs participating in the survey.



Conduct one survey by the end of Year 1 (2025).



PART V Communications Strategy

The regional Communications

Strategy will deliver timely, relevant information to regional stakeholders. Key elements include leveraging established channels, collaborating with partners, gathering feedback and data, segmenting audiences for targeted messaging, evaluating effectiveness, and holding regular Regional Pathways Collaborative Leadership Team meetings.



GOAL 1

Increase in CTE Concentrators and CTE Completers participating in Programs of Study aligned with the Heart of Texas targeted industries.



Regional Communications



Deliver targeted information on CTE pathways and post-secondary options for high-demand, high-wage careers directly to students and their families



Use social media platforms to reach and engage students and families regarding career and education pathways and related information.



Workforce Solutions for the Heart of Texas, IHEs, ESC Region 12



Number of social media engagements.



Create at least one social media campaign by the end of Year 1 (2025).



Increase in CTE Concentrators and CTE Completers participating in Programs of Study aligned with the Heart of Texas targeted industries.



Regional Communications



Directly inform students about CTE pathways available in their high schools that align with high-demand, high-wage careers.



Provide students who attend the YES! Expo and other events with customized printed collateral (e.g. brochures and flyers) that includes information about CTE pathways available in their high schools.



Workforce Solutions for the Heart of Texas, ISDs, IHEs, ESC Region 12



Number of students reached.



Reach at least 500 students by the end of Year 1 (2025).

GOAL 2

Develop a regional data-management system for all Heart of Texas ISDs and IHEs to support and enhance CTE programs, dual credit pathways, and work-based learning opportunities.



Regional Data, Regional Communications



Create a centralized communications hub for data, tools, resources, and information on quality pathways implementation in the Heart of Texas



Develop a website to serve as a central communications and data hub for stakeholders across the region.



Workforce Solutions for the Heart of Texas



Number of clicks on the website.



Launch the website in the first quarter of Year 1 (2025).

GOAL 2

Develop a regional data-management system for all Heart of Texas ISDs and IHEs to support and enhance CTE programs, dual credit pathways, and work-based learning opportunities.



Regional Data, Regional Communications



Provide stakeholders with real-time updates on pathways, regional progress, data, events, technical assistance, and resources—positioning the Regional Convener as the go-to source for career and education pathway data.



Send email newsletters and e-blasts to stakeholders and subscribers who sign up through the pathways website.



Workforce Solutions for the Heart of Texas, ESC Region 12, MCC, TSTC, Navarro College, Hill College



Number of newsletters distributed.



Begin sending quarterly newsletters by the end of the second quarter of Year 1 (2025).

GOAL 2

Develop a regional data-management system for all Heart of Texas ISDs and IHEs to support and enhance CTE programs, dual credit pathways, and work-based learning opportunities.



Regional Communications



Share relevant events, including career exploration and technical assistance opportunities, to establish the Regional Convener as the region's leading source for career and education pathway information.



Provide an events calendar on the pathways website for regional stakeholders that features event details, call-in or webcast options, and a submission feature for stakeholders to add their own pathways events.



Workforce Solutions for the Heart of Texas, ESC Region 12, MCC, TSTC, Navarro College, Hill College



Number of website calendar clicks.



Launch the calendar on the website by the end of the second quarter of Year 1 (2025).

GOAL 2

Develop a regional data-management system for all Heart of Texas ISDs and IHEs to support and enhance CTE programs, dual credit pathways, and work-based learning opportunities.



Regional Data, Regional Communications



Collect stakeholder feedback to enhance communications, reinforcing the Regional Convener as the region's most trusted source for career and education pathway information and data.



Distribute surveys and feedback forms to stakeholders and utilize focus groups will be used to gain real-time feedback and gather indepth insights and conversations.



Workforce Solutions for the Heart of Texas



Amount of feedback received.



Collect active survey and feedback form submissions by the end of Year 1 (2025).

GOAL 2

Develop a regional data-management system for all Heart of Texas ISDs and IHEs to support and enhance CTE programs, dual credit pathways, and work-based learning opportunities.



Regional Alignment, Regional Data, Regional Communications



Strengthen regional ISD engagement by meeting in-person with administrators to gather feedback, provide technical assistance, and re-emphasize communication channels (website, newsletters,



Conduct annual on-site visits with ISD administrators and high schools.



Workforce Solutions for the Heart of Texas, ISDs



Number of ISDs engaged.



Engage at least five ISDs by the end of Year 1 (2025).



Develop a regional data-management system for all Heart of Texas ISDs and IHEs to support and enhance CTE programs, dual credit pathways, and work-based learning opportunities.



Regional Data, Regional Communications



Maximize the distribution and engagement of pathways information, establishing the Regional Convener as the region's trusted career and education data source.



Segment stakeholders to ensure timely, needs-based communication. When signing up for the newsletter, stakeholders can select their category (e.g., ISD administrator, teacher, counselor, college representative, employer) to receive relevant information.



Use communication analytics tools to track and analyze data trends, patterns, and engagement across communication channels, including website traffic, social media interactions, and newsletter open rates.



Workforce Solutions for the Heart of Texas



Frequency of communications data collected.



Collect and analyze communications data by the end of Year 1 (2025).

PART IV Conclusion



Success starts with collaboration. Educators, employers, chambers of commerce, economic development organizations, community leaders, and government agencies all have a role to play.

Now more than ever, education is the key to ensuring our region—and the entire state of Texas—remains competitive. By equipping today's students with the skills needed for high-growth, high-wage careers, we can fuel the Heart of Texas' prosperity for generations to come.

The next five years bring unprecedented opportunities to strengthen education and career pathways. Stay connected through email updates from the Regional Convener, packed with the latest data, resources, and insights. Visit our new HRTX Regional Pathways Collaborative website for essential tools and ways to get involved —whether you're a K-12 educator, college representative, student, parent, employer, or economic development partner.

Join us in shaping a future where every resident of the Heart of Texas has the education, training, and resources needed to thrive in an evolving economy.



The time to act is now. Let's work together to turn this vision into reality.

Visit our HRTX Regional Pathways Collaborative website to learn more and get involved today!

hrtxpathways.com



